



ЛЬВІВСЬКИЙ
УНІВЕРСИТЕТ

THE STRATEGY

2021 - 2025

The Ivan Franko National University of Lviv



Patriae decori civibus educandis
A nation's beauty lies in its educated
citizens

The Lviv University professes universal human and national values and, as a centre of education, science, culture, and spirituality, promotes them through:

- ensuring academic freedom, strengthening the principles of democracy and openness as defining principles of the organization of the University's activities, promotion of equal opportunities for all participants in the educational process
- creation of an educational environment and formation specialist training systems taking into account the features of the modern world
- development of fundamental and applied sciences research, integration of priority scientific directions in all kinds of educational and research activities
- affirmation and strengthening of the ideals and principles of the national and cultural identity of Ukrainians
- compliance with social and environmental responsibility



THE MISSION

- promoting the social and economic development of society, generating changes that the city, region, country and the world need
- establishment and implementation of educational and scientific standards
- personality development carries intellectual and innovative potential
- establishment of a cultural and artistic environment to enrich the spiritual world of young people, foster a sense of national-patriotic duty and respect for historical memory



THE IMAGE OF FUTURE

The Lviv University is a classical university of Ukraine with long academic traditions and values, built on the foundations of integration of education, scientific research and innovation - affirms the principles of self-organization, university autonomy, and student-centeredness; guarantees the quality of education and provides the labour market with highly qualified and competitive specialists; implements scientific research world-class; develops partnerships with leading institutions of higher education and scientific institutions; provides a program of continuous professional improvement.

Львівський національний університет імені Івана Франка.

Λ

- відкритий
 - мобільний
 - креативний
 - інноваційний
 - конкурентоспроможний
 - соціально відповідальний
- заклад вищої освіти

THE GOALS

- ensuring high-quality education process
- achieving the highest standards in scientific research and innovation
- deepening the integration of the University into the world of educational and scientific space
- creation of innovative educational and scientific, information and communication and social infrastructure
- strengthening the role of the student self-government and public control



THE EDUCATION

1. Improve the internal system of ensuring the quality of education.
2. Open new specialities, implement innovative educational programs with the involvement of interested persons and take into account the needs of the labour market.

Innovative educational programs
20

3. Introduce joint double degree programs together with partner institutions of higher education, in particular at the masters and PhD levels.

Double degree programs
10



4. Increase the number of educational programs in foreign languages, in particular, such which provide for obtaining certificates of international standard.

Multilingual programs
12

THE EDUCATION

- 5.** To implement interdisciplinary educational programs, as well as educational programs according to the dual form of education.

Interdisciplinary educational programs
12

- 6.** To ensure the accreditation of educational programs of the University by international institutions.

Accredited educational programs
6

- 7.** Develop and implement electronic courses for effective organization of the educational process using distance learning technologies.

Electronic courses
1800

- 8.** Create innovative educational laboratories.

Specialized educational laboratories
16

THE SCIENCE

1. Increase the quality of scientific research, expand scientific activity in the direction of technology transfer and commercialization of intellectual property.

Commercial developments
5

2. To ensure high positions of the University in international and national rankings, increase the Hirsch index in scientometrics databases.

Hirsch index of the University
85

3. To increase the share of financing of scientific activities in the total revenues of the University.

% Funding of science
10



4. Increase the number of staff scientific workers.

Full-time scientific workers
300

THE SCIENCE

5. Facilitate timely defence of dissertations and employment of post-graduate students and doctoral students.



6. Increase the number of articles in journals with an impact factor, English-language monographs and international patents.

Impact factor articles in publications
400

7. Include periodical scientific publications of the University in the scientometric databases Scopus and Web of Science.

Magazines of category A
6

8. Create key scientific laboratories and new centres for the collective use of scientific equipment.

Scientific laboratories and centres
5

THE INTERNATIONAL ACTIVITY

Increase the number of participants in the educational process who will participate in international academic mobility programs.

Participants in academic mobility
400

Promote the internship of scientific and scientific teaching staff abroad.

Internship of employees
180

Increase the number of cooperation agreements with foreign partners.

International agreements
250

Increase the number of educational and scientific international projects and grants and the volume of their financing.

International projects
45

Increase the number of foreign students.

5.

Foreign students
700

Expand the practice of engaging teachers and representatives of foreign institutions to the educational process and holding public lectures.

6.

Professors from abroad
120



THE INFORMATIZATION AND MANAGEMENT

1. Integrate information systems for managing the educational process, personnel and financial accounting, electronic document management, accounting and management of material resources, and public web resources.
- Update the information and communication infrastructure and migrate essential information systems of the University to cloud services.
- Adapt information systems supporting educational and scientific activities to the standards of the European Higher Education Area.
- To expand the presence of the University in the global information space.
- To improve the management processes of the University through the use of information systems for automating business processes, to introduce new comprehensive solutions for the development of the University's resource planning system.
- Expand the powers of faculties, departments, and other structural divisions of the University in solving issues of the educational and scientific process and financial management.

THE CORPORATE CULTURE

1. To develop academic traditions and democratic principles of organization of the University's activities, to establish a national and cultural identity, and to promote civic activity and responsibility.

3. Promote the development of the creative potential of students and employees through comprehensive support of the University's art groups.

- To ensure the formation of a culture of academic integrity in the participants of the educational process.

- To establish the principles of a healthy lifestyle in the team, to provide the participants of the educational process with appropriate conditions for health and sports.



- To promote the participation of students and employees of the University in the socio-political and cultural life of Lviv, to involve them in innovative activities and the formation of the city's cultural elite.

- Maintain a constant dialogue between the University administration and heads of structural divisions with employees and students.

THE SOCIAL SPHERE AND THE MATERIAL AND TECHNICAL FOUNDATION

Implement the energy conservation program and introduce energy-saving technologies.

Implement the investment project "Construction of a residential building for University employees".



Build a new student dormitory.

Carry out major repairs of the educational and sports complex and the stadium of the University. Build two mini-football fields with an artificial surface and training centres near the dormitories and the sports complex.

To ensure full access to the premises of the University for participants of the educational process with special needs, to reorganize the network of student catering establishments and improve the quality of their work.

Install modern fire alarm and emergency notification systems on all premises of the University.

THE FINANCIAL SUPPORT

1. To ensure a high level of remuneration for the employees of the University as a competitive institution of higher education.

2. Develop a program for finding alternative sources of funding for educational, scientific and infrastructure projects of the University.

3. To create a university fund for the development of science, formed from grants, donors and extra-budgetary financial income.

4. To expand the range of provision of paid additional educational and scientific, expert, consulting services by the structural divisions of the University.



5. Implement a new model of cooperation with graduates of the University for the effective coordination of work on attracting funds for the implementation of educational and scientific projects.



The Ivan Franko
National University of
Lviv 2021-2025:

***TRADITIONS AND
INNOVATIONS, CAPABLE
OF CHANGING THE
WORLD***

